



The Repeal of Regulation Q and its Impact on Corporate Sweep Investments

Money Fund Symposium

June 24, 2011

Presented By:

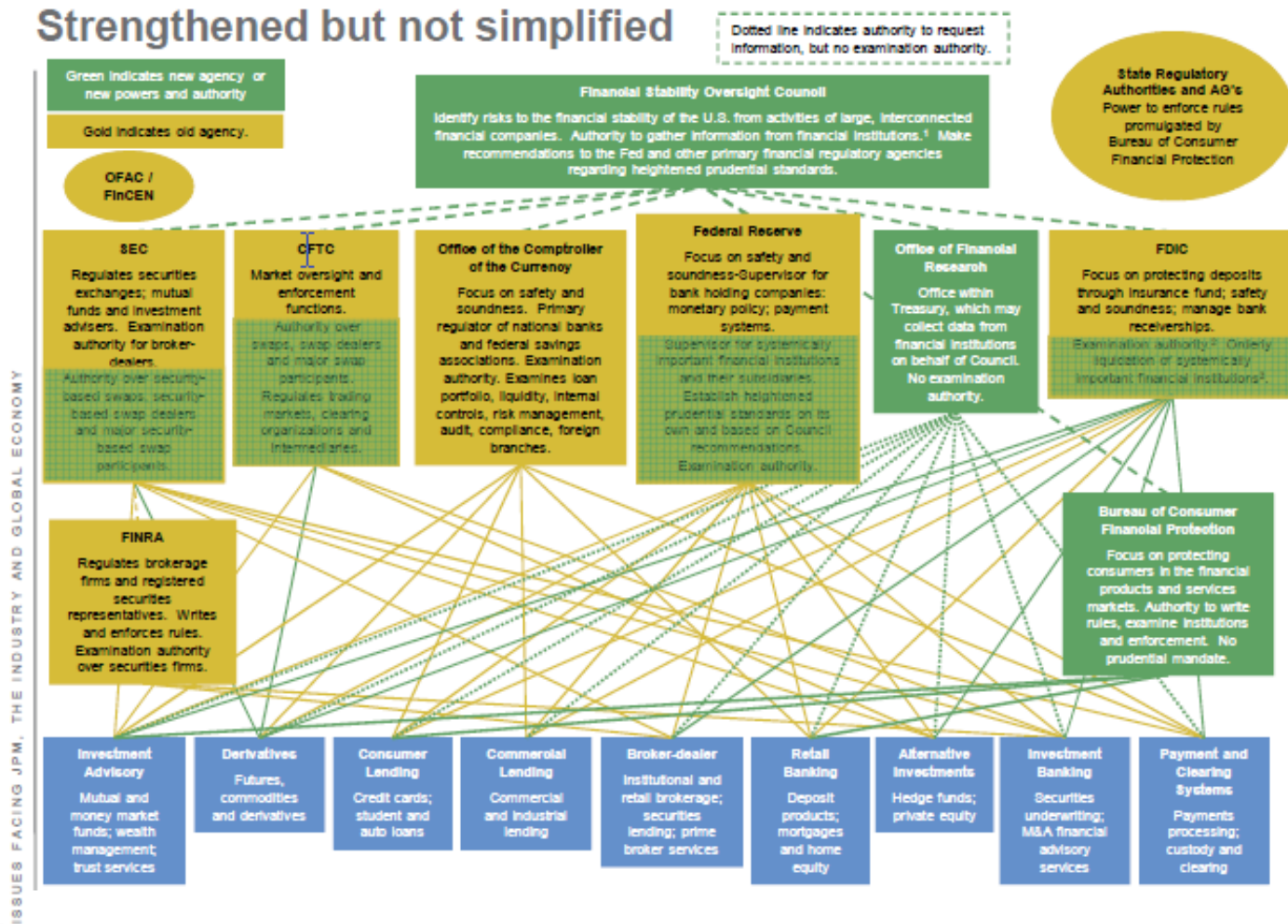
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Overview of Today's Discussion

- Financial reform is massive, intrusive and global
- Corporate sweep has been a great source of stable balances for the money fund industry
- Reg Q repeal will lead to an overall decline in sweep balances, and additional growth opportunities for the money fund industry

Regulatory Reform: “Strengthened but not Simplified”



Regulatory Impact – Many New Regs Impact Money Funds

Dodd-Frank - 285 new rules, requires banks to do 92 new studies and issue 44 periodic reports

- **Regulation Q repealed – banks can begin to pay interest on commercial checking deposits**
- FDIC mandates unlimited deposit insurance on all checking/transaction accounts
- FDIC insurance coverage permanently raised from \$100,000 to \$250,000
 - Should increase the number and total balance of CD's between \$100,000 and \$250,000
- FDIC deposit insurance assessment methodology was to be based on consolidated assets minus average tangible equity, rather than historical method of total deposits.
 - The FDIC is aware that banks will continue to charge clients for FDIC based on deposit balances

SEC Money Market Fund Rule 2a-7 changed to reduce shareholder/investor investment risk

- Shortened WAM, increased credit quality and overnight liquidity
- Will likely lower the yield

Uncollateralized Daylight Overdrafts will incur fee of 50 bps

- Encourages FI's to minimize Daylight OD's, especially those that are not collateralized

Regulatory Impact – Many New Regs Impact Money Funds

OTC derivatives market placed under Federal oversight...requires derivatives traders to collateralize their trades

Basel III:

- Requires new standards for Liquidity Coverage Ratio and Net Stable Funding Ratio
- New capital requirements will increase loan pricing and limit banks ability to lend to certain clients
 - Single-product vs. multi-product will have different capital requirements
 - Increased capital requirements plus basing FDIC insurance assessments on assets will drive some lending to ‘non-banks’

H.R. 1834: the Freedom to Invest Act of 2011 – overseas cash repatriation tax holiday

Financial Impact – A Massive Increase in Costs

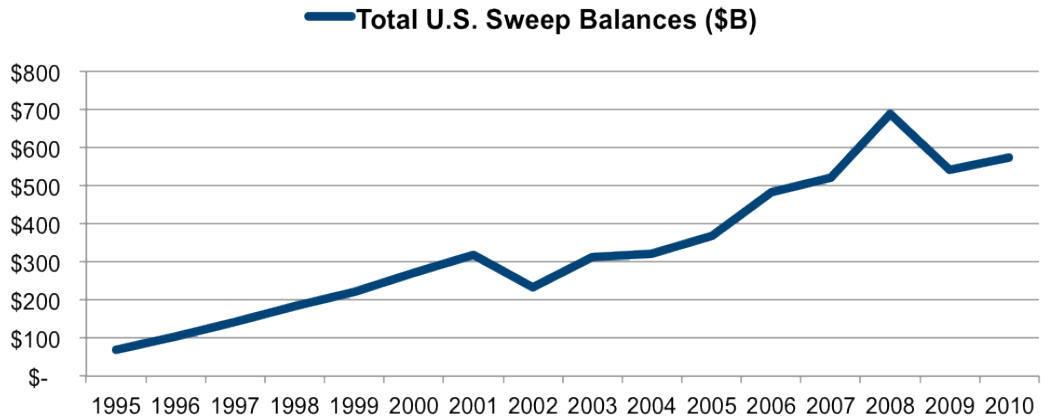
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|---|---|
| Higher interest expense on deposits | Reduced Revenue Streams <ul style="list-style-type: none"> • Volcker Rule • Potential divestitures |
| Reduced Fee Income <ul style="list-style-type: none"> • NSF/Overdrafts • Debit Interchange | Increased cost of compliance & oversight <ul style="list-style-type: none"> • Human • Systems, tracking and reporting |
| Increased Fees <ul style="list-style-type: none"> • Uncollateralized daylight overdrafts • FDIC | Client communication costs |
| Development costs for new products | Employee training |
| Reduced value of deposits (“FTP”) | Revamped marketing collateral |

Increased emphasis on eliminating marginally profitable and unprofitable relationships → Discontinuation of ‘Free Checking’

Increased Bank Expenses → **Increased Customer Expenses**

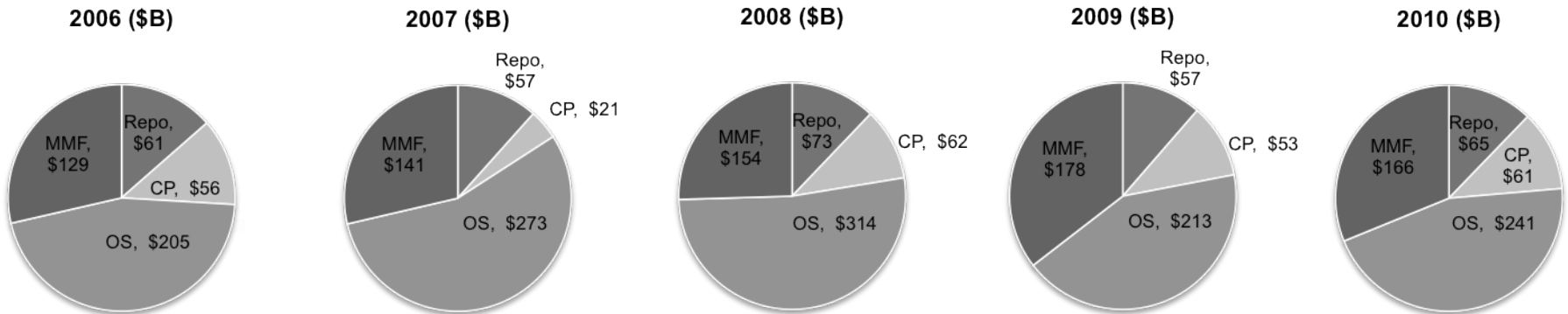
History of Bank Sweep

Launched in the 1990's as a way for banks to provide interest (or dividends) on idle balances without violating Regulation Q



Source: Treasury Strategies' proprietary research; Commercial Deposit/Sweep Study & Global Corporate Liquidity Research
OS = Off-Shore sweeps

Sweep Balances by Product

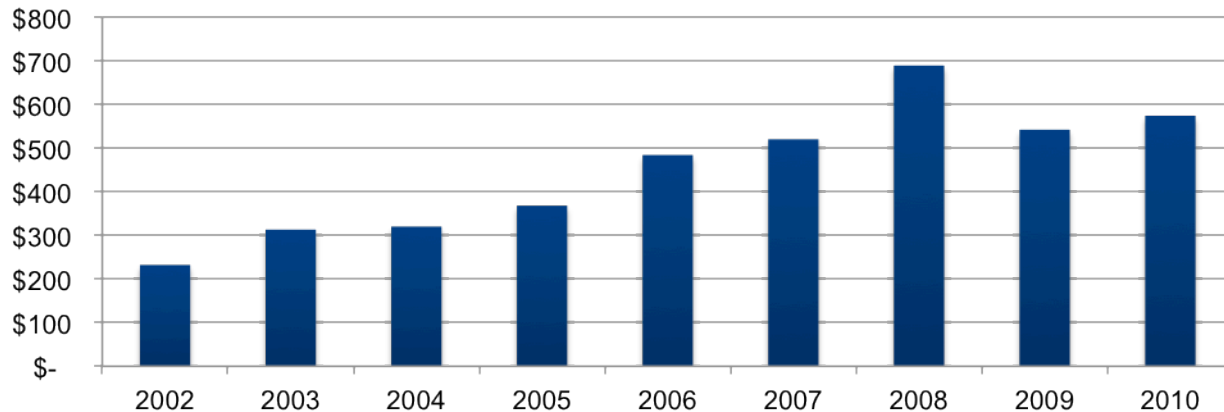


Sweep has Historically been a very stable source of Money Fund Balances

Traditional Drivers of Sweep Balances

| Key Driver | Comments |
|------------------|---|
| Bank Philosophy | On-Balance Sheet vs. Off-Balance Sheet |
| Client Size | <ul style="list-style-type: none"> • Large companies tend to leave a lesser percent of total cash balances in a passive sweep investment • Mid-size companies are content with the convenience of sweep |
| Price Elasticity | <ul style="list-style-type: none"> • Sweep balances are <i>generally</i> not highly price sensitive <ul style="list-style-type: none"> – Sweep balances suffer dramatic declines during periods of unprecedented low rates – Sweeps were shut off during 2003-04 and 2008-11 as the Fed Funds rate hit 1.00% and 0.25% respectively |

■ Total U.S. Sweep Balances (\$B)



Source: Treasury Strategies' proprietary research; Commercial Deposit/Sweep Study & Global Corporate Liquidity Research

Overview of Regulation Q

- Depression-era regulation that disallowed banks from paying interest on corporate checking accounts
- Its attempted repeal has failed several times, most recently in 2004
 - Incurred a strong negative lobby from the money fund industry and large banks
- Introduced into Dodd-Frank by Congressman Scott Murray in 2010
 - No fanfare or debate...simply included as a single line among Dodd-Frank's 2300 pages
 - Positioned as a benefit to small businesses that will spur job growth
- Has the potential to dramatically reshape the liquidity management landscape
 - Corporate cash is likely to shift away from traditional cash investment vehicles, with more corporate cash being held in bank products
 - European liquidity management model (see next slide)

Summary: New Regulations Could Drive \$1.5T onto Bank Balance Sheets

When interest rates rise, we could see an additional \$1.5 trillion flow back onto bank balance sheets.

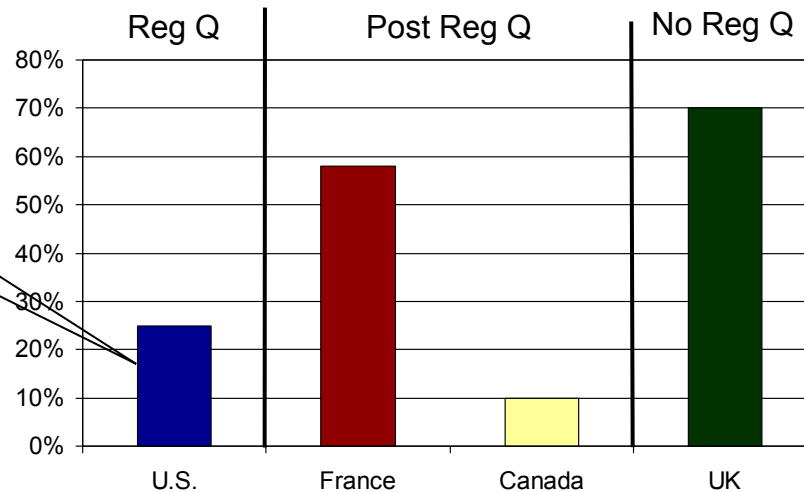
- In other post and non-Reg Q countries, companies can hold as much as 50 - 70% of total liquidity in bank deposits.
- Two current regulations could potentially drive even more liquidity back into the banking system - changes to 2a-7 regulations and collateral requirements for derivatives trading.

Unless loan demand also increases, bank balance sheets will be further constrained to accommodate these deposits.

- Interesting note: Barclays Capital estimates that banks are short \$1.7 trillion in core stable funding under the proposed new Basel III requirements.

Percentage of Total Corporate Liquidity Held in Bank Deposits

In U.S., 25% of Corporate Liquidity = \$1.3T



Source: Treasury Strategies' proprietary research; Commercial Deposit/Sweep Study & Global Corporate Liquidity Research

- Bank Deposits Defined as:
- DDA/Current Accounts
 - Offshore Deposits
 - Time Deposits/CDs
 - Savings/MMDAs
 - Sweep Off Accounts

Post Reg Q Repeal, the Primary Purpose of Sweep Changes

| Primary Purpose of Sweep | |
|--|---|
| Old Paradigm | Post-Reg Q |
| <ul style="list-style-type: none"> • Obtain yield on idle cash balances | <ul style="list-style-type: none"> • Diversify away from bank risk • Obtain yield in excess of interest-bearing DDA |
| Predominant Sweep Vehicles | |
| <ul style="list-style-type: none"> • Money Funds • Eurodollar Deposits • Repo • Bank Parent Commercial Paper | <ul style="list-style-type: none"> • Repo (eliminate credit risk) • Money Funds (diversify away from bank risk) • Bank Parent CP (yield enhancement) |

Opportunities to Reposition Money Funds

- Emphasis on diversification
- Emphasis on credit evaluation
- Position as a reservoir for bank excess liquidity
- Position as a tool for 100% visibility of customer cash

Summary of Today's Discussions

- Financial Reform is complicated, widespread and painful
- Corporate sweep has been a great source of stable balances for the money fund industry
- Reg Q repeal will lead to an overall decline in sweep balances, and additional growth opportunities for the money fund industry

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